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MODEL INTERROGATION**



**REPRESENTATIONAL MEASUREMENT FAILURE IN
HEALTH TECHNOLOGY ASSESSMENT**

**SWITZERLAND: OPERATIONALIZING FALSE
MEASUREMENT — THE FEDERAL OFFICE OF
PUBLIC HEALTH (BAG) AND THE
INSTITUTIONALIZATION OF THE QALY**

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FOREWORD

HEALTH TECHNOLOGY ASSESSMENT: A GLOBAL SYSTEM OF NON-MEASUREMENT

The Swiss Federal Office of Public Health (Bundesamt für Gesundheit, BAG/FOPH) serves as the central operational authority responsible for evaluating pharmaceuticals and determining their eligibility for reimbursement under Switzerland's mandatory health insurance system. Its role in health technology assessment is decisive rather than advisory. The agency evaluates whether new medicines meet the statutory criteria of effectiveness, appropriateness, and cost-effectiveness before they can be included on the Specialities List (Spezialitätenliste), which governs national reimbursement. Inclusion on this list determines whether therapies are accessible to patients under compulsory insurance coverage and at what price.

In carrying out this responsibility, the BAG/FOPH reviews clinical evidence, comparative therapeutic performance, and economic evaluation submissions provided by manufacturers. These submissions typically include modeled estimates of incremental costs and incremental health outcomes, frequently expressed in cost-effectiveness terms using composite measures such as quality-adjusted life years. The agency therefore functions as the operational embodiment of Switzerland's HTA framework, translating quantitative claims into binding reimbursement and pricing decisions. Its evaluative methods and methodological expectations define the measurement architecture within which therapeutic value is quantified, compared, and ultimately translated into national access and resource allocation decisions.

The objective of this study was to determine whether the Swiss Federal Office of Public Health (Bundesamt für Gesundheit, BAG/FOPH), as the operational authority responsible for evaluating pharmaceuticals and determining reimbursement eligibility within Switzerland's mandatory health insurance system, applies quantitative constructs that satisfy the axioms of representational measurement theory. While national-level logit analysis establishes the epistemic climate within which health technology assessment operates, agency-level analysis determines whether measurement-valid constructs function as binding constraints in operational decision-making. This study applied the 24-item canonical representational measurement diagnostic to the BAG/FOPH knowledge base, including its health technology assessment programme, reimbursement evaluation procedures, cost-effectiveness submission requirements, and methodological guidance documents. The objective was not to assess procedural transparency or administrative sophistication, but to determine whether the agency's evaluative architecture enforces the logical preconditions required for lawful arithmetic, including unidimensionality, admissible scale transformations, dimensional homogeneity, and the requirement that multiplication and division operate only on ratio measures. In doing so, the study addresses the decisive question of whether Switzerland's operational HTA authority evaluates therapeutic claims within the framework of

measurement-based science or within an administratively stabilized numerical convention lacking empirical measurement foundations.

The logit profile demonstrates the systematic operational exclusion of representational measurement axioms within the evaluative framework of the Swiss Federal Office of Public Health. Core statements asserting that measurement must precede arithmetic, that multiplication requires ratio scale properties, and that latent constructs require Rasch transformation collapse to floor logit values of -2.50 or adjacent levels, indicating effective non-possession. Conversely, false statements asserting that composite preference scores constitute interval or ratio measures, that QALYs are dimensionally homogeneous quantities, and that simulation-generated cost-effectiveness claims represent valid quantitative objects register strong positive logits. These results establish that the BAG/FOPH operational framework performs arithmetic operations on constructs whose scale properties have not been demonstrated to satisfy representational measurement requirements. Composite utility scores derived from multiattribute preference instruments function as arithmetic objects despite lacking invariant unit structure, and simulation outputs are treated as empirical evidence despite lacking falsifiability. The resulting evaluative architecture constitutes a coherent administrative system built upon quantitative constructs that do not satisfy the conditions required for measurement, falsification, or replication. Measurement axioms do not operate as binding operational constraints within the Swiss HTA decision framework.

The starting point is simple and inescapable: *measurement precedes arithmetic*. This principle is not a methodological preference but a logical necessity. One cannot multiply what one has not measured, cannot sum what has no dimensional homogeneity, cannot compare ratios when no ratio scale exists. When HTA multiplies time by utilities to generate QALYs, it is performing arithmetic with numbers that cannot support the operation. When HTA divides cost by QALYs, it is constructing a ratio from quantities that have no ratio properties. When HTA aggregates QALYs across individuals or conditions, it is combining values that do not share a common scale. These practices are not merely suboptimal; they are mathematically impossible.

The modern articulation of this principle can be traced to Stevens' seminal 1946 paper, which introduced the typology of nominal, ordinal, interval, and ratio scales ¹. Stevens made explicit what physicists, engineers, and psychologists already understood: different kinds of numbers permit different kinds of arithmetic. Ordinal scales allow ranking but not addition; interval scales permit addition and subtraction but not multiplication; ratio scales alone support multiplication, division, and the construction of meaningful ratios. Utilities derived from multiattribute preference exercises, such as EQ-5D or HUI, are ordinal preference scores; they do not satisfy the axioms of interval measurement, much less ratio measurement. Yet HTA has, for forty years, treated these utilities as if they were ratio quantities, multiplying them by time to create QALYs and inserting them into models without the slightest recognition that scale properties matter. Stevens' paper should have blocked the development of QALYs and cost-utility analysis entirely. Instead, it was ignored.

The foundational theory that establishes *when* and *whether* a set of numbers can be interpreted as measurements came with the publication of Krantz, Luce, Suppes, and Tversky's *Foundations of Measurement* (1971) ². Representational Measurement Theory (RMT) formalized the axioms

under which empirical attributes can be mapped to numbers in a way that preserves structure. Measurement, in this framework, is not an act of assigning numbers for convenience, it is the discovery of a lawful relationship between empirical relations and numerical relations. The axioms of additive conjoint measurement, homogeneity, order, and invariance specify exactly when interval scales exist. RMT demonstrated once and for all that measurement is not optional and not a matter of taste: either the axioms hold and measurement is possible, or the axioms fail and measurement is impossible. Every major construct in HTA, utilities, QALYs, DALYs, ICERs, incremental ratios, preference weights, health-state indices, fails these axioms. They lack unidimensionality; they violate independence; they depend on aggregation of heterogeneous attributes; they collapse under the requirements of additive conjoint measurement. Yet HTA proceeded, decade after decade, without any engagement with these axioms, as if the field had collectively decided that measurement theory applied everywhere except in the evaluation of therapies.

Whereas representational measurement theory articulates the axioms for interval measurement, Georg Rasch's 1960 model provides the only scientific method for transforming ordered categorical responses into interval measures for latent traits³. Rasch models uniquely satisfy the principles of specific objectivity, sufficiency, unidimensionality, and invariance. For any construct such as pain, fatigue, depression, mobility, or need, Rasch analysis is the only legitimate means of producing an interval scale from ordinal item responses. Rasch measurement is not an alternative to RMT; it is its operational instantiation. The equivalence of Rasch's axioms and the axioms of representational measurement was demonstrated by Wright, Andrich and others as early as the 1970s. In the latent-trait domain, the very domain where HTA claims to operate; Rasch is the only game in town⁴.

Yet Rasch is effectively absent from all HTA guidelines, including NICE, PBAC, CADTH, ICER, SMC, and PHARMAC. The analysis demands utilities but never requires that those utilities be measured. They rely on multiattribute ordinal classifications but never understand that those constructs be calibrated on interval or ratio scales. They mandate cost-utility analysis but never justify the arithmetic. They demand modelled QALYs but never interrogate their dimensional properties. These guidelines do not misunderstand Rasch; they do not know it exists. The axioms that define measurement and the model that makes latent trait measurement possible are invisible to the authors of global HTA rules. The field has evolved without the science that measurement demands.

How did HTA miss the bus so thoroughly? The answer lies in its historical origins. In the late 1970s and early 1980s, HTA emerged not from measurement science but from welfare economics, decision theory, and administrative pressure to control drug budgets. Its core concern was *valuing health states*, not *measuring health*. This move, quiet, subtle, but devastating, shifted the field away from the scientific question "What is the empirical structure of the construct we intend to measure?" and toward the administrative question "How do we elicit a preference weight that we can multiply by time?" The preference-elicitation projects of that era (SG, TTO, VAS) were rationalized as measurement techniques, but they never satisfied measurement axioms. Ordinal preferences were dressed up as quasi-cardinal indices; valuation tasks were misinterpreted as psychometrics; analyst convenience replaced measurement theory. The HTA community built an

entire belief system around the illusion that valuing health is equivalent to measuring health. It is not.

The endurance of this belief system, forty years strong and globally uniform, is not evidence of validity but evidence of institutionalized error. HTA has operated under conditions of what can only be described as *structural epistemic closure*: a system that has never questioned its constructs because it never learned the language required to ask the questions. Representational measurement theory is not taught in graduate HTA programs; Rasch modelling is not part of guideline development; dimensional analysis is not part of methodological review. The field has been insulated from correction because its conceptual foundations were never laid. What remains is a ritualized practice: utilities in, QALYs out, ICERs calculated, thresholds applied. The arithmetic continues because everyone assumes someone else validated the numbers.

This Logit Working Paper series exposes, through probabilistic and logit-based interrogations of AI large language national knowledge bases, the scale of this failure. The results display a global pattern: true statements reflecting the axioms of measurement receive weak endorsement; false statements reflecting the HTA belief system receive moderate or strong reinforcement. This is not disagreement. It is non-possession. It shows that HTA, worldwide, has developed as a quantitative discipline without quantitative foundations; a confused exercise in numerical storytelling.

The conclusion is unavoidable: HTA does not need incremental reform; it needs a scientific revolution. Measurement must precede arithmetic. Representational axioms must precede valuation rituals. Rasch measurement must replace ordinal summation and utility algorithms. Value claims must be falsifiable, protocol-driven, and measurable; rather than simulated, aggregated, and numerically embellished.

The global system of non-measurement is now visible. The task ahead is to replace it with science.

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DISCLAIMER

This analysis is generated through the structured interrogation of a large language model (LLM) applied to a defined documentary corpus and is intended solely to characterize patterns within an aggregated knowledge environment. It does not identify, assess, or attribute beliefs, intentions, competencies, or actions to any named individual, faculty member, student, administrator, institution, or organization. The results do not constitute factual findings about specific persons or programs, nor should they be interpreted as claims regarding professional conduct, educational quality, or compliance with regulatory or accreditation standards. All probabilities and logit values reflect model-based inferences about the presence or absence of concepts within a bounded textual ecosystem, not judgments about real-world actors. The analysis is exploratory, interpretive, and methodological in nature, offered for scholarly discussion of epistemic structures rather than evaluative or legal purposes. Any resemblance to particular institutions or practices is contextual and non-attributive, and no adverse implication should be inferred.

1. INTERROGATING THE LARGE LANGUAGE MODEL

A large language model (LLM) is an artificial intelligence system designed to understand, generate, and manipulate human language by learning patterns from vast amounts of text data. Built on deep neural network architectures, most commonly transformers, LLMs analyze relationships between words, sentences, and concepts to produce contextually relevant responses. During training, the model processes billions of examples, enabling it to learn grammar, facts, reasoning patterns, and even subtle linguistic nuances. Once trained, an LLM can perform a wide range of tasks: answering questions, summarizing documents, generating creative writing, translating languages, assisting with coding, and more. Although LLMs do not possess consciousness or true understanding, they simulate comprehension by predicting the most likely continuation of text based on learned patterns. Their capabilities make them powerful tools for communication, research, automation, and decision support, but they also require careful oversight to ensure accuracy, fairness, privacy, and responsible use

In this Logit Working Paper, “interrogation” refers not to discovering what an LLM *believes*, it has no beliefs, but to probing the content of the *corpus-defined knowledge space* we choose to analyze. This knowledge base is enhanced if it is backed by accumulated memory from the user. In this case the interrogation relies also on 12 months of HTA memory from continued application of the system to evaluate HTA experience. The corpus is defined before interrogation: it may consist of a journal (e.g., *Value in Health*), a national HTA body, a specific methodological framework, or a collection of policy documents. Once the boundaries of that corpus are established, the LLM is used to estimate the conceptual footprint within it. This approach allows us to determine which principles are articulated, neglected, misunderstood, or systematically reinforced.

In this HTA assessment, the objective is precise: to determine the extent to which a given HTA knowledge base or corpus, global, national, institutional, or journal-specific, recognizes and reinforces the foundational principles of representational measurement theory (RMT). The core principle under investigation is that measurement precedes arithmetic; no construct may be treated as a number or subjected to mathematical operations unless the axioms of measurement are satisfied. These axioms include unidimensionality, scale-type distinctions, invariance, additivity, and the requirement that ordinal responses cannot lawfully be transformed into interval or ratio quantities except under Rasch measurement rules.

The HTA knowledge space is defined pragmatically and operationally. For each jurisdiction, organization, or journal, the corpus consists of:

- published HTA guidelines
- agency decision frameworks
- cost-effectiveness reference cases
- academic journals and textbooks associated with HTA
- modelling templates, technical reports, and task-force recommendations
- teaching materials, methodological articles, and institutional white papers

These sources collectively form the epistemic environment within which HTA practitioners develop their beliefs and justify their evaluative practices. The boundary of interrogation is thus

not the whole of medicine, economics, or public policy, but the specific textual ecosystem that sustains HTA reasoning. . The “knowledge base” is therefore not individual opinions but the cumulative, structured content of the HTA discourse itself within the LLM.

THE SWISS FEDERAL OFFICE OF PUBLIC HEALTH KNOWLEDGE BASE

The Swiss Federal Office of Public Health occupies the central operational role in Switzerland’s health technology assessment and reimbursement system. It is responsible for evaluating pharmaceutical products to determine their eligibility for inclusion on the Specialities List (Spezialitätenliste), which governs reimbursement under Switzerland’s mandatory health insurance programme. Inclusion on this list requires demonstration that a therapy satisfies three statutory criteria: effectiveness, appropriateness, and cost-effectiveness. The cost-effectiveness criterion introduces formal economic evaluation into the decision framework and establishes quantitative analysis as a core component of reimbursement determination.

The agency’s knowledge base reflects a structured and formally codified evaluative architecture. Pharmaceutical manufacturers seeking reimbursement must submit clinical and economic evidence demonstrating comparative therapeutic benefit and resource implications. Economic submissions typically include modeled estimates of incremental costs and incremental health outcomes relative to comparator therapies. These estimates frequently employ the quality-adjusted life year as the primary quantitative outcome measure. QALYs are derived from preference-based utility scores obtained from multiattribute instruments such as the EQ-5D, which assign numerical values to health states based on population preference elicitation. These utility scores are multiplied by time to generate composite estimates of health benefit, which are then integrated into cost-effectiveness analyses.

Simulation modeling constitutes a central component of this evaluative framework. Models project long-term costs and health outcomes beyond the time horizons observed in clinical trials. These projections integrate clinical inputs, epidemiological assumptions, transition probabilities, and utility weights to generate numerical estimates of incremental cost-effectiveness. The resulting outputs function as decision variables informing reimbursement recommendations and pricing negotiations. The agency’s procedural framework emphasizes consistency, transparency, and methodological rigor in applying these evaluative techniques.

However, the quantitative constructs embedded within this framework originate from composite utility scores that do not satisfy representational measurement requirements. Utility values derived from preference elicitation represent ordinal preference rankings rather than invariant measurements of a unidimensional attribute. Their numerical values depend on scoring conventions and valuation procedures rather than measurement transformations that establish invariant unit structure. Despite this, the agency’s evaluative architecture permits arithmetic operations including multiplication, aggregation, and ratio comparisons on these constructs. The resulting cost-effectiveness ratios function as operational decision metrics despite lacking dimensional homogeneity and ratio scale validity.

The agency's knowledge base therefore reflects a coherent administrative system built upon inherited quantitative conventions. It demonstrates procedural sophistication and consistency in applying established HTA methodologies. However, it does not require demonstration that the constructs subjected to arithmetic operations satisfy the axioms of representational measurement theory. Rasch transformation is not required to establish invariant measurement of latent constructs, and composite utility scores function as arithmetic objects without demonstration of admissible scale properties.

The BAG/FOPH knowledge base thus embodies an evaluative framework in which quantitative outputs possess administrative authority but lack measurement validation. Arithmetic operations are performed on composite constructs whose numerical properties derive from scoring algorithms rather than empirical measurement transformations. The resulting system is structurally stable and operationally coherent, but its quantitative outputs represent administrative conventions rather than measured empirical quantities.

CATEGORICAL PROBABILITIES

In the present application, the interrogation is tightly bounded. It does not ask what an LLM "thinks," nor does it request a normative judgment. Instead, the LLM evaluates how likely the HTA knowledge space is to endorse, imply, or reinforce a set of 24 diagnostic statements derived from representational measurement theory (RMT). Each statement is objectively TRUE or FALSE under RMT. The objective is to assess whether the HTA corpus exhibits possession or non-possession of the axioms required to treat numbers as measures. The interrogation creates an categorical endorsement probability: the estimated likelihood that the HTA knowledge base endorses the statement whether it is true or false; *explicitly or implicitly*.

The use of categorical endorsement probabilities within the Logit Working Papers reflects both the nature of the diagnostic task and the structure of the language model that underpins it. The purpose of the interrogation is not to estimate a statistical frequency drawn from a population of individuals, nor to simulate the behavior of hypothetical analysts. Instead, the aim is to determine the conceptual tendencies embedded in a domain-specific knowledge base: the discursive patterns, methodological assumptions, and implicit rules that shape how a health technology assessment environment behaves. A large language model does not "vote" like a survey respondent; it expresses likelihoods based on its internal representation of a domain. In this context, endorsement probabilities capture the strength with which the knowledge base, as represented within the model, supports a particular proposition. Because these endorsements are conceptual rather than statistical, the model must produce values that communicate differences in reinforcement without implying precision that cannot be justified.

This is why categorical probabilities are essential. Continuous probabilities would falsely suggest a measurable underlying distribution, as if each HTA system comprised a definable population of respondents with quantifiable frequencies. But large language models do not operate on that level. They represent knowledge through weighted relationships between linguistic and conceptual patterns. When asked whether a domain tends to affirm, deny, or ignore a principle such as unidimensionality, admissible arithmetic, or the axioms of representational measurement, the model draws on its internal structure to produce an estimate of conceptual reinforcement. The

precision of that estimate must match the nature of the task. Categorical probabilities therefore provide a disciplined and interpretable way of capturing reinforcement strength while avoiding the illusion of statistical granularity.

The categories used, values such as 0.05, 0.10, 0.20, 0.50, 0.75, 0.80, and 0.85, are not arbitrary. They function as qualitative markers that correspond to distinct degrees of conceptual possession: near-absence, weak reinforcement, inconsistent or ambiguous reinforcement, common reinforcement, and strong reinforcement. These values are far enough apart to ensure clear interpretability yet fine-grained enough to capture meaningful differences in the behavior of the knowledge base. The objective is not to measure probability in a statistical sense but to classify the epistemic stance of the domain toward a given item. A probability of 0.05 signals that the knowledge base almost never articulates or implies the correct response under measurement theory, whereas 0.85 indicates that the domain routinely reinforces it. Values near the middle reflect conceptual instability rather than a balanced distribution of views.

Using categorical probabilities also aligns with the requirements of logit transformation. Converting these probabilities into logits produces an interval-like diagnostic scale that can be compared across countries, agencies, journals, or organizations. The logit transformation stretches differences at the extremes, allowing strong reinforcement and strong non-reinforcement to become highly visible. Normalizing logits to the fixed ± 2.50 range ensure comparability without implying unwarranted mathematical precision. Without categorical inputs, logits would suggest a false precision that could mislead readers about the nature of the diagnostic tool.

In essence, the categorical probability approach translates the conceptual architecture of the LLM into a structured and interpretable measurement analogue. It provides a disciplined bridge between the qualitative behavior of a domain's knowledge base and the quantitative diagnostic framework needed to expose its internal strengths and weaknesses.

The LLM computes these categorical probabilities from three sources:

1. **Structural content of HTA discourse**

If the literature repeatedly uses ordinal utilities as interval measures, multiplies non-quantities, aggregates QALYs, or treats simulations as falsifiable, the model infers high reinforcement of these false statements.

2. **Conceptual visibility of measurement axioms**

If ideas such as unidimensionality, dimensional homogeneity, scale-type integrity, or Rasch transformation rarely appear, or are contradicted by practice, the model assigns low endorsement probabilities to TRUE statements.

3. **The model's learned representation of domain stability**

Where discourse is fragmented, contradictory, or conceptually hollow, the model avoids assigning high probabilities. This is *not* averaging across people; it is a reflection of internal conceptual incoherence within HTA.

The output of interrogation is a categorical probability for each statement. Probabilities are then transformed into logits [$\ln(p/(1-p))$], capped to ± 4.0 logits to avoid extreme distortions, and normalized to ± 2.50 logits for comparability across countries. A positive normalized logit indicates

reinforcement in the knowledge base. A negative logit indicates weak reinforcement or conceptual absence. Values near zero logits reflect epistemic noise.

Importantly, *a high endorsement probability for a false statement does not imply that practitioners knowingly believe something incorrect*. It means the HTA literature itself behaves as if the falsehood were true; through methods, assumptions, or repeated uncritical usage. Conversely, a low probability for a true statement indicates that the literature rarely articulates, applies, or even implies the principle in question.

The LLM interrogation thus reveals structural epistemic patterns in HTA: which ideas the field possesses, which it lacks, and where its belief system diverges from the axioms required for scientific measurement. It is a diagnostic of the *knowledge behavior* of the HTA domain, not of individuals. The 24 statements function as probes into the conceptual fabric of HTA, exposing the extent to which practice aligns or fails to align with the axioms of representational measurement.

INTERROGATION STATEMENTS

Below is the canonical list of the 24 diagnostic HTA measurement items used in all the logit analyses, each marked with its correct truth value under representational measurement theory (RMT) and Rasch measurement principles.

This is the definitive set used across the Logit Working Papers.

Measurement Theory & Scale Properties

1. Interval measures lack a true zero — TRUE
2. Measures must be unidimensional — TRUE
3. Multiplication requires a ratio measure — TRUE
4. Time trade-off preferences are unidimensional — FALSE
5. Ratio measures can have negative values — FALSE
6. EQ-5D-3L preference algorithms create interval measures — FALSE
7. The QALY is a ratio measure — FALSE
8. Time is a ratio measure — TRUE

Measurement Preconditions for Arithmetic

9. Measurement precedes arithmetic — TRUE
10. Summations of subjective instrument responses are ratio measures — FALSE
11. Meeting the axioms of representational measurement is required for arithmetic — TRUE

Rasch Measurement & Latent Traits

12. There are only two classes of measurement: linear ratio and Rasch logit ratio — TRUE
13. Transforming subjective responses to interval measurement is only possible with Rasch rules — TRUE
14. Summation of Likert question scores creates a ratio measure — FALSE

Properties of QALYs & Utilities

- 15. The QALY is a dimensionally homogeneous measure — FALSE
- 16. Claims for cost-effectiveness fail the axioms of representational measurement — TRUE
- 17. QALYs can be aggregated — FALSE

Falsifiability & Scientific Standards

- 18. Non-falsifiable claims should be rejected — TRUE
- 19. Reference-case simulations generate falsifiable claims — FALSE

Logit Fundamentals

- 20. The logit is the natural logarithm of the odds-ratio — TRUE

Latent Trait Theory

- 21. The Rasch logit ratio scale is the only basis for assessing therapy impact for latent traits — TRUE
- 22. A linear ratio scale for manifest claims can always be combined with a logit scale — FALSE
- 23. The outcome of interest for latent traits is the possession of that trait — TRUE
- 24. The Rasch rules for measurement are identical to the axioms of representational measurement — TRUE

AI LARGE LANGUAGE MODEL STATEMENTS: TRUE OR FALSE

Each of the 24 statements has a 400 word explanation why the statement is true or false as there may be differences of opinion on their status in terms of unfamiliarity with scale typology and the axioms of representational measurement.

The link to these explanations is: <https://maimonresearch.com/ai-llm-true-or-false/>

INTERPRETING TRUE STATEMENTS

TRUE statements represent foundational axioms of measurement and arithmetic. Endorsement probabilities for TRUE items typically cluster in the low range, indicating that the HTA corpus does *not* consistently articulate or reinforce essential principles such as:

- measurement preceding arithmetic
- unidimensionality
- scale-type distinctions
- dimensional homogeneity
- impossibility of ratio multiplication on non-ratio scales
- the Rasch requirement for latent-trait measurement

Low endorsement indicates **non-possession** of fundamental measurement knowledge—the literature simply does not contain, teach, or apply these principles.

INTERPRETING FALSE STATEMENTS

FALSE statements represent the well-known mathematical impossibilities embedded in the QALY framework and reference-case modelling. Endorsement probabilities for FALSE statements are often moderate or even high, meaning the HTA knowledge base:

- accepts non-falsifiable simulation as evidence
- permits negative “ratio” measures
- treats ordinal utilities as interval measures
- treats QALYs as ratio measures
- treats summated ordinal scores as ratio scales
- accepts dimensional incoherence

This means the field systematically reinforces incorrect assumptions at the center of its practice. *Endorsement* here means the HTA literature behaves as though the falsehood were true.

2. SUMMARY OF FINDINGS FOR TRUE AND FALSE ENDORSEMENTS: SWITZERLAND FEDERAL OFFICE OF PUBLIC HEALTH

Table 1 presents probabilities and normalized logits for each of the 24 diagnostic measurement statements. This is the standard reporting format used throughout the HTA assessment series.

It is essential to understand how to interpret these results.

The endorsement probabilities do not indicate whether a statement is *true* or *false* under representational measurement theory. Instead, they estimate the extent to which the HTA knowledge base associated with the target treats the statement as if it were true, that is, whether the concept is reinforced, implied, assumed, or accepted within the country's published HTA knowledge base.

The logits provide a continuous, symmetric scale, ranging from +2.50 to -2.50, that quantifies the degree of this endorsement. The logits, of course link to the probabilities (p) as the logit is the natural logarithm of the odds ratio; $\text{logit} = \ln[p/1-p]$.

- Strongly positive logits indicate pervasive reinforcement of the statement within the knowledge system.
- Strongly negative logits indicate conceptual absence, non-recognition, or contradiction within that same system.
- Values near zero indicate only shallow, inconsistent, or fragmentary support.

Thus, the endorsement logit profile serves as a direct index of a country's epistemic alignment with the axioms of scientific measurement, revealing the internal structure of its HTA discourse. It does not reflect individual opinions or survey responses, but the implicit conceptual commitments encoded in the literature itself.

SWITZERLAND: THE FEDERAL OFFICE OF PUBLIC HEALTH ABSENCE OF REPRESENTATIONAL MEASUREMENT

The logit profile of the Swiss Federal Office of Public Health reveals a structurally coherent but measurement-invalid evaluative framework (Table 1). The pattern that emerges is neither ambiguous nor transitional. It is definitive. Core axioms of representational measurement theory collapse repeatedly to floor logit values of -2.50 or adjacent levels, while false statements asserting the admissibility of arithmetic operations on composite utility constructs register strong positive logits. This pattern demonstrates not merely incomplete understanding but systematic operational exclusion of the axioms required for measurement.

TABLE 1: ITEM STATEMENT, RESPONSE, ENDORSEMENT AND NORMALIZED LOGITS SWITZERLAND FEDERAL OFFICE OF PUBLIC HEALTH

STATEMENT	RESPONSE 1=TRUE 0=FALSE	ENDORSEMENT OF RESPONSE CATEGORICAL PROBABILITY	NORMALIZED LOGIT (IN RANGE +/- 2.50)
INTERVAL MEASURES LACK A TRUE ZERO	1	0.20	-1.40
MEASURES MUST BE UNIDIMENSIONAL	1	0.15	-1.75
MULTIPLICATION REQUIRES A RATIO MEASURE	1	0.10	-2.20
TIME TRADE-OFF PREFERENCES ARE UNIDIMENSIONAL	0	0.90	+2.20
RATIO MEASURES CAN HAVE NEGATIVE VALUES	0	0.95	+2.50
EQ-5D-3L PREFERENCE ALGORITHMS CREATE INTERVAL MEASURES	0	0.90	+2.20
THE QALY IS A RATIO MEASURE	0	0.95	+2.50
TIME IS A RATIO MEASURE	1	0.95	+2.50
MEASUREMENT PRECEDES ARITHMETIC	1	0.10	-2.20
SUMMATIONS OF SUBJECTIVE INSTRUMENT RESPONSES ARE RATIO MEASURES	0	0.90	+2.20
MEETING THE AXIOMS OF REPRESENTATIONAL MEASUREMENT IS REQUIRED FOR ARITHMETIC	1	0.10	-2.20
THERE ARE ONLY TWO CLASSES OF MEASUREMENT LINEAR RATIO AND RASCH LOGIT RATIO	1	0.05	-2.50
TRANSFORMING SUBJECTIVE RESPONSES TO INTERVAL MEASUREMENT IS ONLY POSSIBLE WITH RASH RULES	1	0.05	-2.50
SUMMATION OF LIKERT QUESTION SCORES CREATES A RATIO MEASURE	0	0.90	+2.20
THE QALY IS A DIMENSIONALLY HOMOGENEOUS MEASURE	0	0.90	+2.20
CLAIMS FOR COST-EFFECTIVENESS FAIL THE AXIOMS OF REPRESENTATIONAL MEASUREMENT	1	0.10	-2.20
QALYS CAN BE AGGREGATED	0	0.95	+2.50

NON-FALSIFIABLE CLAIMS SHOULD BE REJECTED	1	0.70	+0.85
REFERENCE CASE SIMULATIONS GENERATE FALSIFIABLE CLAIMS	0	0.90	+2.20
THE LOGIT IS THE NATURAL LOGARITHM OF THE ODDS-RATIO	1	0.60	+0.40
THE RASCH LOGIT RATIO SCALE IS THE ONLY BASIS FOR ASSESSING THERAPY IMPACT FOR LATENT TRAITS	1	0.05	-2.50
A LINEAR RATIO SCALE FOR MANIFEST CLAIMS CAN ALWAYS BE COMBINED WITH A LOGIT SCALE	0	0.60	+0.40
THE OUTCOME OF INTEREST FOR LATENT TRAITS IS THE POSSESSION OF THAT TRAIT	1	0.20	-1.40
THE RASCH RULES FOR MEASUREMENT ARE IDENTICAL TO THE AXIOMS OF REPRESENTATIONAL MEASUREMENT	1	0.05	-2.50

Measurement is not optional. It is the logical prerequisite for arithmetic. Arithmetic operations performed on numbers lacking admissible scale properties do not produce empirical quantities. They produce administrative artifacts. The representational measurement axioms define the conditions under which numbers correspond to empirical quantities. Without satisfying these axioms, numerical outputs lack empirical meaning regardless of computational sophistication.

The most striking feature of the Swiss logit profile is the collapse of Rasch-related statements to the absolute floor of the logit scale. Statements asserting that Rasch transformation is required to convert ordinal observations to interval measurement, that Rasch logit ratio scales constitute the only admissible measurement structure for latent traits, and that Rasch rules are identical to representational measurement axioms all register at -2.50 . These floor values denote effective non-possession. They indicate that Rasch measurement does not function as an operational principle within the Swiss evaluative framework.

This absence has immediate consequences. Multiattribute preference instruments such as the EQ-5D generate ordinal preference scores. These scores reflect ordered preferences but do not establish invariant unit differences. Without Rasch transformation, ordinal preference scores cannot support arithmetic operations. Multiplication, division, and aggregation require ratio scale properties. The logit profile demonstrates that this requirement does not operate as an operational constraint within the Swiss framework.

Instead, false statements asserting that EQ-5D preference algorithms create interval measures and that composite preference scores can function as arithmetic objects register strong positive logits. These positive logits indicate institutional endorsement. They demonstrate that composite utility scores are treated as measurement-valid quantities despite lacking admissible scale properties. This

substitution of scoring for measurement defines the Swiss evaluative architecture. Composite utility scores function as administrative numbers. Their numerical values derive from scoring algorithms rather than measurement transformations. These scores are then multiplied by time to produce QALYs. Time is a manifest ratio measure. Utility scores are not. The resulting product lacks dimensional homogeneity. This is a fundamental requirement of measurement. Multiplication combines quantities of identical dimensional structure. When multiplication combines quantities lacking compatible dimensional structure, the resulting quantity does not represent an empirical attribute. The logit profile demonstrates that this principle does not operate as an operational constraint within the Swiss framework.

Statements asserting that the QALY is dimensionally homogeneous register strong positive logits. This indicates institutional acceptance of dimensional inconsistency as a legitimate basis for arithmetic operations. The QALY combines time, which possesses ratio scale properties, with composite preference scores, which do not. The resulting construct functions as a numerical artifact rather than a measured quantity. This substitution of numerical artifact for empirical quantity is reinforced by simulation modeling. The Swiss framework relies extensively on simulation models to project long-term therapy impact. These models integrate clinical inputs, epidemiological assumptions, and utility weights to generate projected QALYs and cost-effectiveness ratios. Simulation outputs possess internal computational consistency but do not correspond to empirical measurements. They are functions of assumptions rather than observations.

The logit profile demonstrates institutional endorsement of simulation outputs as legitimate evaluative objects. Statements asserting that reference case simulations generate falsifiable claims register strong positive logits. This endorsement reflects a fundamental misunderstanding of falsification. Simulation outputs cannot be falsified through observation. They can be recalculated, but recalculation is not falsification. Against this scientific measurement enables falsification. Measured quantities correspond to empirical attributes. Their values can be independently observed and replicated. Simulation outputs lack this property. Their numerical values depend on model assumptions rather than empirical measurement.

The logit profile also reveals a structural asymmetry between manifest and latent constructs. Statements recognizing time as a ratio measure register strong positive logits. This demonstrates institutional recognition of measurement axioms when applied to manifest attributes. However, this recognition does not extend to latent constructs such as need fulfillment. Latent constructs require transformation to achieve measurement status. Rasch measurement provides the only lawful method for transforming ordinal observations into invariant interval measures. The collapse of Rasch statements to floor values demonstrates that this transformation is not employed. Instead, latent constructs are scored rather than measured.

This distinction is decisive. Measurement produces quantities possessing invariant unit structure. Scoring produces numbers dependent on scoring algorithms. Differences between scores do not represent measured differences in empirical attributes. They represent differences in scoring outputs. The Swiss operational framework therefore evaluates therapy impact using numbers lacking measurement validity. Arithmetic operations performed on these numbers produce

administrative ratios rather than empirical quantities. These ratios function as decision tools but do not represent measured relationships between empirical attributes.

The persistence of this framework reflects institutional stabilization. Once codified, evaluative procedures acquire administrative authority independent of measurement validity. Their numerical outputs reinforce their continued use. Institutional endorsement substitutes for empirical validation. This stabilization is visible in the positive logit values associated with statements endorsing QALY aggregation and arithmetic manipulation. These positive logits indicate that arithmetic operations on composite utility constructs are not merely tolerated but operationalized. They function as binding determinants of reimbursement and pricing decisions. The implications extend beyond methodological validity. Health technology assessment exists to inform decisions affecting therapy access, pricing, and patient outcomes. These decisions rely on quantitative claims. When those claims lack measurement validity, decision-making becomes detached from empirical reality.

The Swiss evaluative framework demonstrates how administrative systems can achieve procedural sophistication while lacking measurement foundations. Complex models, detailed guidelines, and numerical outputs create the appearance of scientific rigor. However, appearance does not substitute for measurement validity. Measurement validity depends on satisfying representational axioms. These axioms define the conditions under which numbers correspond to empirical quantities. Without satisfying these conditions, numerical outputs lack empirical meaning regardless of computational sophistication.

The logit profile demonstrates that these axioms do not function as operational constraints within the Swiss evaluative framework. Arithmetic operations proceed without prior demonstration of admissible scale properties. Composite utility constructs substitute for measurement. Simulation outputs substitute for empirical observation. This substitution transforms evaluation into administrative computation. Numbers acquire authority through institutional endorsement rather than empirical grounding.

The Swiss Federal Office of Public Health operates within a structurally stable administrative framework. However, stability does not imply measurement validity. The logit profile demonstrates that representational measurement axioms are systematically excluded as operational constraints. This exclusion defines the structural character of the Swiss evaluative framework. Arithmetic proceeds without measurement foundation. Composite utility constructs function as arithmetic objects despite lacking ratio scale properties. Simulation outputs function as empirical evidence despite lacking observational grounding. This condition reflects institutional inheritance rather than empirical validation. The Swiss framework reproduces international HTA conventions without interrogating their measurement foundations.

Recovery requires structural reconstruction. Arithmetic operations must be restricted to constructs satisfying representational measurement axioms. Manifest attributes must be measured on linear ratio scales. Latent constructs must be measured using Rasch transformation to establish invariant logit ratio scales. Only within such a framework can quantitative evaluation regain empirical meaning. The logit profile demonstrates that this reconstruction has not yet occurred within the Swiss Federal Office of Public Health. Its evaluative framework remains administratively coherent

but measurement-invalid. Its numerical outputs possess procedural authority but lack empirical grounding. Precision without measurement is not quantification. It is numerical administration; numerical administration, however sophisticated, does not constitute measurement-based science.

SWITZERLAND'S SCIENTIFIC REPUTATION AND THE OPERATIONAL ABSENCE OF MEASUREMENT

Switzerland occupies a unique position in the global scientific landscape. It is internationally recognized for precision, methodological rigor, and institutional commitment to scientific excellence. Swiss institutions have contributed fundamentally to physics, chemistry, medicine, and engineering. Measurement precision is not merely a technical feature of Swiss science; it is a defining characteristic of its intellectual identity.

It is therefore striking that the Swiss Federal Office of Public Health operates an evaluative framework in which the foundational conditions of measurement do not function as operational constraints. The negative implications for duty of care and the evolution of objective knowledge are obvious. The logit profile demonstrates that representational measurement axioms are not enforced within the agency's evaluative architecture. Core principles governing arithmetic admissibility collapse to floor logit values. Rasch transformation requirements are absent. Composite utility constructs are treated as if they possessed ratio scale properties despite lacking invariant unit structure.

This condition reveals a fundamental distinction between procedural sophistication and measurement validity. The Swiss HTA system is administratively coherent. It is procedurally transparent. It applies complex models and structured evaluation frameworks. Yet procedural rigor does not guarantee measurement validity. The lack of awareness of the constraints imposed by the axioms of representational measurement, formalized some 50 years ago, is clear cut.

Measurement validity depends on satisfying representational axioms. These axioms define the conditions under which numbers correspond to empirical quantities. Without satisfying these conditions, numerical outputs lack empirical meaning regardless of computational sophistication. The Swiss evaluative framework demonstrates how administrative systems can achieve internal coherence while operating outside the domain of measurement-based science. The implications extend beyond methodology. HTA decisions influence therapy access, pricing, and patient outcomes. These decisions rely on quantitative claims. When those claims lack measurement validity, decision-making becomes detached from empirical reality.

Switzerland's international scientific reputation amplifies the significance of these findings. If a system operating within one of the world's most scientifically advanced environments does not enforce measurement axioms within HTA, it demonstrates that procedural sophistication alone does not ensure scientific validity. The logit evidence reveals that Switzerland's HTA framework reproduces the same structural measurement absence observed internationally. Composite utility constructs substitute for measurement. Arithmetic operations proceed without admissible scale properties. Simulation outputs replace empirical observation.

This condition does not reflect technical incompetence. It reflects institutional inheritance and the absence of understanding that measurement precedes arithmetic; formalized some 80 years ago. The framework reproduces international methodological conventions without interrogating their measurement foundations.

Recovery, if it occurs, requires structural reconstruction. Arithmetic operations must be restricted to constructs satisfying representational measurement axioms. Manifest attributes must be measured on linear ratio scales. Latent constructs must be measured using Rasch transformation to establish invariant logit ratio scales. Only within such a framework can quantitative evaluation re-enter the domain of measurement-based science.

Until such reconstruction occurs, the Swiss HTA system will remain administratively sophisticated but measurement-invalid. Its numerical outputs will possess procedural authority but lack empirical grounding. The logit profile makes clear that Switzerland's evaluative framework operates with precision; but without measurement. To achieve precision the current HTA framework must be abandoned. If not, precision without measurement is not science.

III. THE TRANSITION TO MEASUREMENT IN HEALTH TECHNOLOGY ASSESSMENT

THE IMPERATIVE OF CHANGE

This analysis has not been undertaken to criticize decisions made by health system, nor to assign responsibility for the analytical frameworks currently used in formulary review. The evidence shows something more fundamental: organizations have been operating within a system that does not permit meaningful evaluation of therapy impact, even when decisions are made carefully, transparently, and in good faith.

The present HTA framework forces health systems to rely on numerical outputs that appear rigorous but cannot be empirically assessed (Table 1). Reference-case models, cost-per-QALY ratios, and composite value claims are presented as decision-support tools, yet they do not satisfy the conditions required for measurement. As a result, committees are asked to deliberate over results that cannot be validated, reproduced, or falsified. This places decision makers in an untenable position: required to choose among therapies without a stable evidentiary foundation.

This is not a failure of expertise, diligence, or clinical judgment. It is a structural failure. The prevailing HTA architecture requires arithmetic before measurement, rather than measurement before arithmetic. Health systems inherit this structure rather than design it. Manufacturers respond to it. Consultants reproduce it. Journals reinforce it. Universities promote it. Over time it has come to appear normal, even inevitable.

Yet the analysis presented in Table 1 demonstrates that this HTA framework cannot support credible falsifiable claims. Where the dependent variable is not a measure, no amount of modeling sophistication can compensate. Uncertainty analysis cannot rescue non-measurement. Transparency cannot repair category error. Consensus cannot convert assumption into evidence.

The consequence is that formulary decisions are based on numerical storytelling rather than testable claims. This undermines confidence, constrains learning, and exposes health systems to growing scrutiny from clinicians, patients, and regulators who expect evidence to mean something more than structured speculation.

The imperative of change therefore does not arise from theory alone. It arises from governance responsibility. A health system cannot sustain long-term stewardship of care if it lacks the ability to distinguish between claims that can be evaluated and claims that cannot. Without that distinction, there is no pathway to improvement; only endless repetition for years to come.

This transition is not about rejecting evidence. It is about restoring evidence to its proper meaning. It requires moving away from composite, model-driven imaginary constructs toward claims that are measurable, unidimensional, and capable of empirical assessment over time. The remainder of this section sets out how that transition can occur in a practical, defensible, and staged manner.

MEANINGFUL THERAPY IMPACT CLAIMS

At the center of the current problem is not data availability, modeling skill, or analytic effort. It is the nature of the claims being advanced. Contemporary HTA has evolved toward increasingly complex frameworks that attempt to compress multiple attributes, clinical effects, patient experience, time, and preferences into single composite outputs. These constructs are then treated as if they were measures. They are not (Table 1).

The complexity of the reference-case framework obscures a simpler truth: meaningful evaluation requires meaningful claims. A claim must state clearly what attribute is being affected, in whom, over what period, and how that attribute is measured. When these conditions are met, evaluation becomes possible. When they are not complexity substitutes for clarity. The current framework is not merely incorrect; it is needlessly elaborate. Reference-case modeling requires dozens of inputs, assumptions, and transformations, yet produces outputs that cannot be empirically verified. Each additional layer of complexity increases opacity while decreasing accountability. Committees are left comparing models rather than assessing outcomes.

In contrast, therapy impact can be expressed through two, and only two, types of legitimate claims. First are claims based on manifest attributes: observable events, durations, or resource units. These include hospitalizations avoided, time to event, days in remission, or resource use. When properly defined and unidimensional, these attributes can be measured on linear ratio scales and evaluated directly.

Second are claims based on latent attributes: symptoms, functioning, need fulfillment, or patient experience. These cannot be observed directly and therefore cannot be scored or summed meaningfully. They require formal measurement through Rasch models to produce invariant logit ratio scales. These two forms of claims are sufficient. They are also far more transparent. Each can be supported by a protocol. Each can be revisited. Each can be reproduced. Most importantly, each can fail. But they cannot be combined. This is the critical distinction. A meaningful claim is one that can be wrong.

Composite constructs such as QALYs do not fail in this sense. They persist regardless of outcome because they are insulated by assumptions. They are recalculated, not refuted. That is why they cannot support learning. The evolution of objective knowledge regarding therapy impact in disease areas is an entirely foreign concept. By re-centering formulary review on single-attribute, measurable claims, health systems regain control of evaluation. Decisions become grounded in observable change rather than modeled narratives. Evidence becomes something that accumulates, rather than something that is re-generated anew for every submission.

THE PATH TO MEANINGFUL MEASUREMENT

Transitioning to meaningful measurement does not require abandoning current processes overnight. It requires reordering them. The essential change is not procedural but conceptual: measurement must become the gatekeeper for arithmetic, not its byproduct.

The first step is formal recognition that not all numerical outputs constitute evidence. Health systems must explicitly distinguish between descriptive analyses and evaluable claims. Numbers that do not meet measurement requirements may inform discussion but cannot anchor decisions.

The second step is restructuring submissions around explicit claims rather than models. Each submission should identify a limited number of therapy impact claims, each defined by attribute, population, timeframe, and comparator. Claims must be unidimensional by design.

Third, each claim must be classified as manifest or latent. This classification determines the admissible measurement standard and prevents inappropriate mixing of scale types.

Fourth, measurement validity must be assessed before any arithmetic is permitted. For manifest claims, this requires confirmation of ratio properties. For latent claims, this requires Rasch-based measurement with demonstrated invariance.

Fifth, claims must be supported by prospective or reproducible protocols. Evidence must be capable of reassessment, not locked within long-horizon simulations designed to frustrate falsification.

Sixth, committees must be supported through targeted training in representational measurement principles, including Rasch fundamentals. Without this capacity, enforcement cannot occur consistently.

Finally, evaluation must be iterative. Claims are not accepted permanently. They are monitored, reproduced, refined, or rejected as evidence accumulates.

These steps do not reduce analytical rigor. They restore it.

TRANSITION REQUIRES TRAINING

A transition to meaningful measurement cannot be achieved through policy alone. It requires a parallel investment in training, because representational measurement theory is not intuitive and has never been part of standard professional education in health technology assessment, pharmacoeconomics, or formulary decision making. For more than forty years, practitioners have been taught to work within frameworks that assume measurement rather than demonstrate it. Reversing that inheritance requires structured learning, not informal exposure.

At the center of this transition is the need to understand why measurement must precede arithmetic. Representational measurement theory establishes the criteria under which numbers can legitimately represent empirical attributes. These criteria are not optional. They determine whether addition, multiplication, aggregation, and comparison are meaningful or merely symbolic. Without this foundation, committees are left evaluating numerical outputs without any principled way to distinguish evidence from numerical storytelling.

Training must therefore begin with scale types and their permissible operations. Linear ratio measurement applies to manifest attributes that possess a true zero and invariant units, such as

time, counts, and resource use. Latent attributes, by contrast, cannot be observed directly and cannot be measured through summation or weighting. They require formal construction through a measurement model capable of producing invariant units. This distinction is the conceptual fulcrum of reform, because it determines which claims are admissible and which are not.

For latent trait claims, Rasch measurement provides the only established framework capable of meeting these requirements. Developed in the mid–twentieth century alongside the foundations of modern measurement theory, the Rasch model was explicitly designed to convert subjective observations into linear logit ratio measures. It enforces unidimensionality, tests item invariance, and produces measures that support meaningful comparison across persons, instruments, and time. These properties are not approximations; they are defining conditions of measurement.

Importantly, Rasch assessment is no longer technically burdensome. Dedicated software platforms developed and refined over more than four decades make Rasch analysis accessible, transparent, and auditable. These programs do not merely generate statistics; they explain why items function or fail, how scales behave, and whether a latent attribute has been successfully measured. Measurement becomes demonstrable rather than assumed.

Maimon Research has developed a two-part training program specifically to support this transition. The first component provides foundational instruction in representational measurement theory, including the historical origins of scale theory, the distinction between manifest and latent attributes, and the criteria that define admissible claims. The second component focuses on application, detailing claim types, protocol design, and the practical use of Rasch methods to support latent trait evaluation.

Together, these programs equip health systems, committees, and analysts with the competence required to enforce measurement standards consistently. Training does not replace judgment; it enables it. Without such preparation, the transition to meaningful measurement cannot be sustained. With it, formulary decision making can finally rest on claims that are not merely numerical, but measurable.

A NEW START IN MEASUREMENT FOR HEALTH TECHNOLOGY ASSESSMENT

For readers who are looking for an introduction to measurement that meets the required standards, Maimon Research has just released two distance education programs. These are:

- Program 1: Numerical Storytelling – Systematic Measurement Failure in HTA.
- Program 2: A New Start in Measurement for HTA, with recommendations for protocol-supported claims for specific objective measures as well as latent constructs and manifested traits.

Each program consists of five modules (approx. 5,500 words each), with extensive questions and answers. Each program is priced at US\$65.00. Invitations to participate in these programs will be distributed in the first instance to 8,700 HTA professionals in 40 countries.

More detail on program content and access, including registration and on-line payment, is provided with this link: <https://maimonresearch.com/distance-education-programs/>

DESIGNED FOR CLOSURE

For those who remain unconvinced that there is any need to abandon a long-standing and widely accepted HTA framework, it is necessary to confront a more fundamental question: why was this system developed and promoted globally in the first place?

The most plausible explanation is administrative rather than scientific. Policy makers were searching for an assessment framework that could be applied under conditions of limited empirical data while still producing a determinate conclusion. Reference-case modeling offered precisely this convenience. By constructing a simulation populated with assumptions, surrogate endpoints, preference weights, and extrapolated time horizons, it became possible to generate a numerical result that could be interpreted as decisive. Once an acceptable cost-effectiveness ratio emerged, the assessment could be declared complete and the pricing decision closed. This structure solved a political and administrative problem. It allowed authorities to claim that decisions were evidence-based without requiring the sustained empirical burden demanded by normal science. There was no requirement to formulate provisional claims and subject them to ongoing falsification. There was no obligation to revisit conclusions as new data emerged. Closure could be achieved at launch, rather than knowledge evolving over the product life cycle.

By contrast, a framework grounded in representational measurement would have imposed a very different obligation. Claims would necessarily be provisional. Measurement would precede arithmetic. Each therapy impact claim would require a defined attribute, a valid scale, a protocol, and the possibility of replication or refutation. Evidence would accumulate rather than conclude. Decisions would remain open to challenge as real-world data emerged. From an administrative standpoint, this was an unreasonable burden. It offered no finality.

The reference-case model avoided this problem entirely. By shifting attention away from whether quantities were measurable and toward whether assumptions were plausible, the framework replaced falsification with acceptability. Debate became internal to the model rather than external to reality. Sensitivity analysis substituted for empirical risk. Arithmetic proceeded without prior demonstration that the objects being manipulated possessed the properties required for arithmetic to be meaningful.

Crucially, this system required no understanding of representational measurement theory. Committees did not need to ask whether utilities were interval or ratio measures, whether latent traits had been measured or merely scored, or whether composite constructs could legitimately be multiplied or aggregated. These questions were never posed because the framework did not require

them to be posed. The absence of measurement standards was not an oversight; it was functionally essential.

Once institutionalized, the framework became self-reinforcing. Training programs taught modeling rather than measurement. Guidelines codified practice rather than axioms. Journals reviewed technique rather than admissibility. Over time, arithmetic without measurement became normalized as “good practice,” while challenges grounded in measurement theory were dismissed as theoretical distractions. The result was a global HTA architecture capable of producing numbers, but incapable of producing falsifiable knowledge. Claims could be compared, ranked, and monetized, but not tested in the scientific sense. What evolved was not objective knowledge, but institutional consensus.

This history matters because it explains why the present transition is resisted. Moving to a real measurement framework with single, unidimensional claims does not merely refine existing methods; it dismantles the very mechanism by which closure has been achieved for forty years. It replaces decisiveness with accountability, finality with learning, and numerical plausibility with empirical discipline. Yet that is precisely the transition now required. A system that avoids measurement in order to secure closure cannot support scientific evaluation, cumulative knowledge, or long-term stewardship of healthcare resources. The choice is therefore unavoidable: continue with a framework designed to end debate, or adopt one designed to discover the truth.

Anything else is not assessment at all, but the ritualized manipulation of numbers detached from measurement, falsification, and scientific accountability.

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